



Annual Report 2025

Center for **Strategic** Studies
The University of Jordan





His Majesty King Abdullah II Ibn Al Hussein





His Royal Highness Crown Prince Al Hussein bin Abdullah II



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First: Introduction

The Center for Strategic Studies (CSS) was established in June 1984 as an academic Research center at the University of Jordan. Its primary purpose is to conduct studies and research in the fields of regional conflicts, international relations, and security. The Center also undertakes political, military, economic, and social research on issues of importance to Jordan and the Arab world that relate to regional security and long-term strategic developments.

In addition, CSS conducts public opinion polls to provide researchers and decision-makers with reliable data and organizes events such as seminars and conferences. CSS operates in accordance with the regulations and amendments governing it.

The Center is housed in the former University Presidency building, built in 1948 as Jordan's first agricultural school. The building was later renovated and restored with direct support from the Government of Jordan, the University of Jordan, the Greater Amman Municipality, the Friedrich Ebert Foundation, the British Embassy, and the Canadian International Development Agency.

Following the democratization in Jordan in 1989, the Center expanded its understanding of security and strategy to include political and economic dimensions and social movements. This shift was reflected in its activities, which came to include research in democracy, political pluralism, development, and the environment. Over the past decade, the Center has organized numerous conferences and conducted studies and public opinion surveys that provide unique data for researchers and decision-makers, reflecting the Center's evolving strategic vision.

Second: Message from the Director of the Center

It is my pleasure to present to you the Annual Report of the Center for Strategic Studies (CSS) at the University of Jordan for the year 2025. This report provides a comprehensive overview of the Center's activities throughout the year, highlighting key achievements and challenges encountered in pursuing its strategic objectives.

Throughout this period, CSS continued to produce research addressing security issues and strategic transformations at the regional and global levels and their implications for Jordan. These efforts contributed to enhancing understanding of political, economic, and social issues in Jordan, the Arab world and beyond. Our core objective has been to serve as a leading research platform that offers in-depth analysis and evidence-based recommendations to support strategic decision-making.

The year witnessed a wide range of significant activities, including workshops, seminars, and closed-door sessions with the participation of local and international officials, political parties, civil society organizations, academics, and experts. The Center also conducted studies related to economic, social, political, and security transformations, in addition to field surveys and public opinion polls. It also further strengthened cooperation with local, regional, and international institutions. These achievements would not have been possible without the continued support of the University of Jordan's administration and the dedicated efforts of the Center's research team.

At the Center for Strategic Studies, we remain committed to fostering a rigorous academic research environment that deepens understanding and analysis of current developments at both local and international levels. We are confident in our ability to continue this approach in the coming years and to achieve further in-depth research accomplishments.

I extend my sincere thanks to all colleagues at the Center for their efforts, and I express my appreciation for the strong support provided by the University of Jordan and all our partners.

Prof. Hasan AlMomani

Director, Center for Strategic Studies – University of Jordan

Third: Who We Are

← Vision:

The CSS aims to be a leading and reputable academic reference that provides evidence-based advice and practical policy alternatives for decision-makers, and contributes to understanding societal trends on national, regional, and international issues.

← Mission

International Cooperation:

Build partnerships with governmental, local, and international institutions.

Innovative Research:

Conduct in-depth strategic research that enriches knowledge.

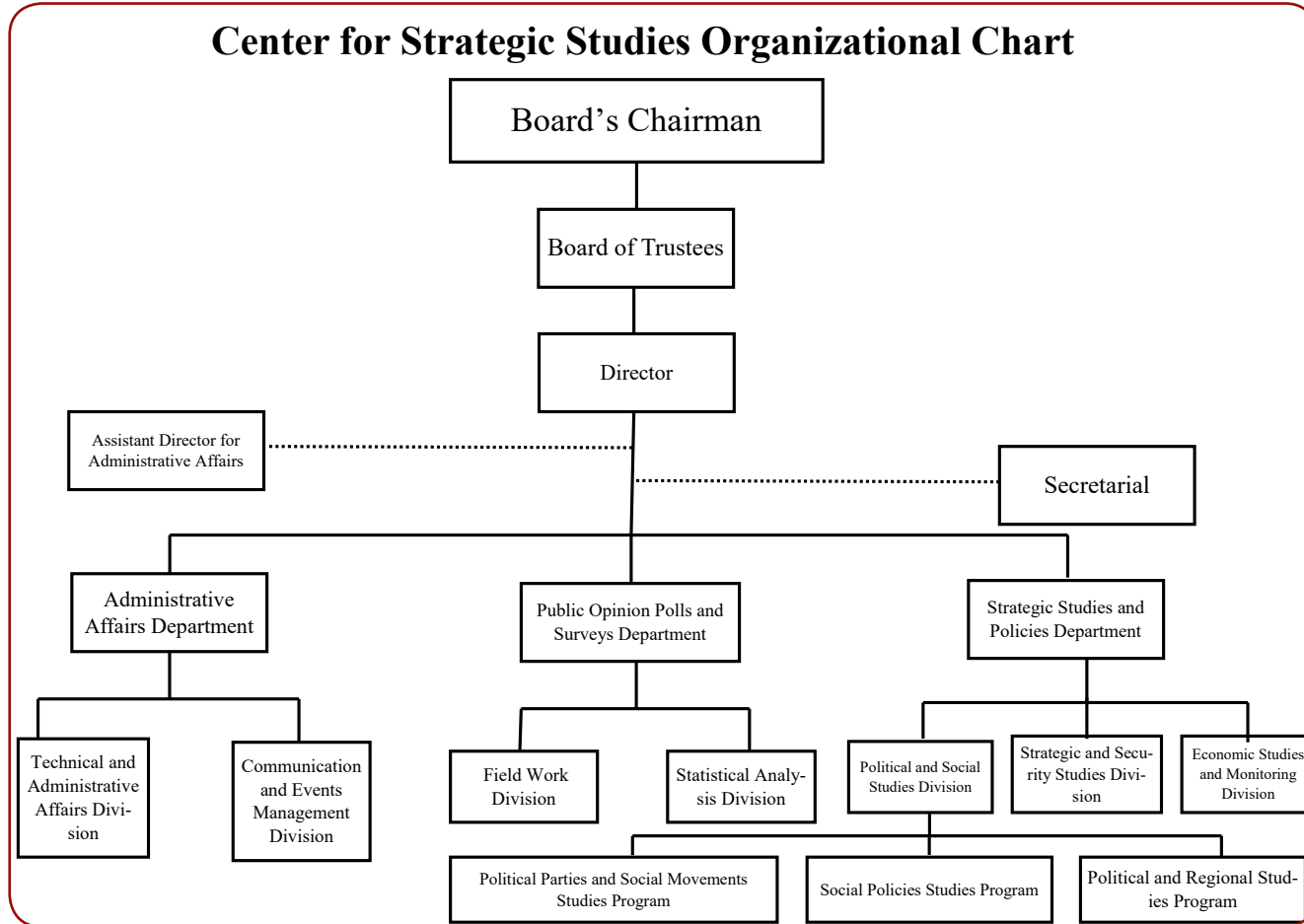
Sustainable Development:

Promote regional and international peace and global quality standards.

← Values

- **Transparency** In research and data analysis.
- **Innovation** Through modern research tools and methodologies.
- **Independent** and unbiased, evidence-based research.
- **Collaboration** With academic, governmental, and civil society institutions.

← Organizational Structure



← Board of the Center

- **Prof. Nadhir Obeidat** Chair
- **Dr. Abdulraouf Al-Rawabdeh** Member
- **Mr. Nasser Judeh** Member
- **Dr. Jawad Anani** Member
- **Dr. Alia Bouran** Member
- **Dr. Maen Nsour** Member
- **Mr. Ahmad Abu Ghazaleh** Member
- **Mr. Fahd Al-Khitan** Member
- **Mr. Samir Al-Hayari** Member
- **Dean, Prince Hussein bin Abdullah II Faculty for International Studies** Member
- **Prof. Hasan AlMomani** Member

← Director

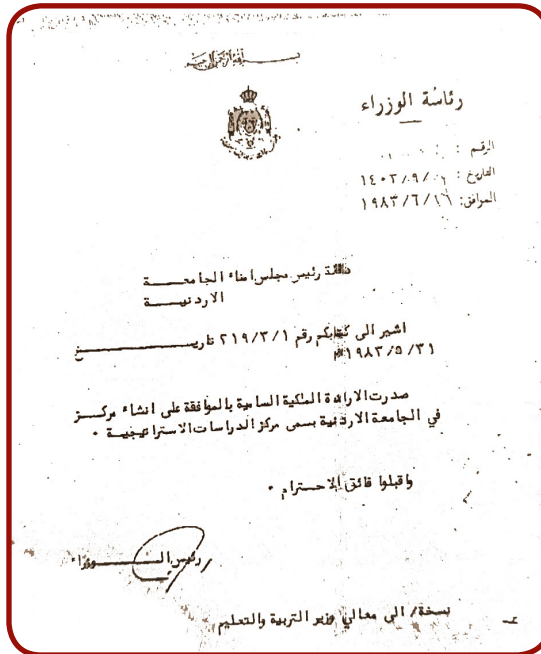
- **Prof. Hasan AlMomani**

← Assistant Director for Administrative Affairs

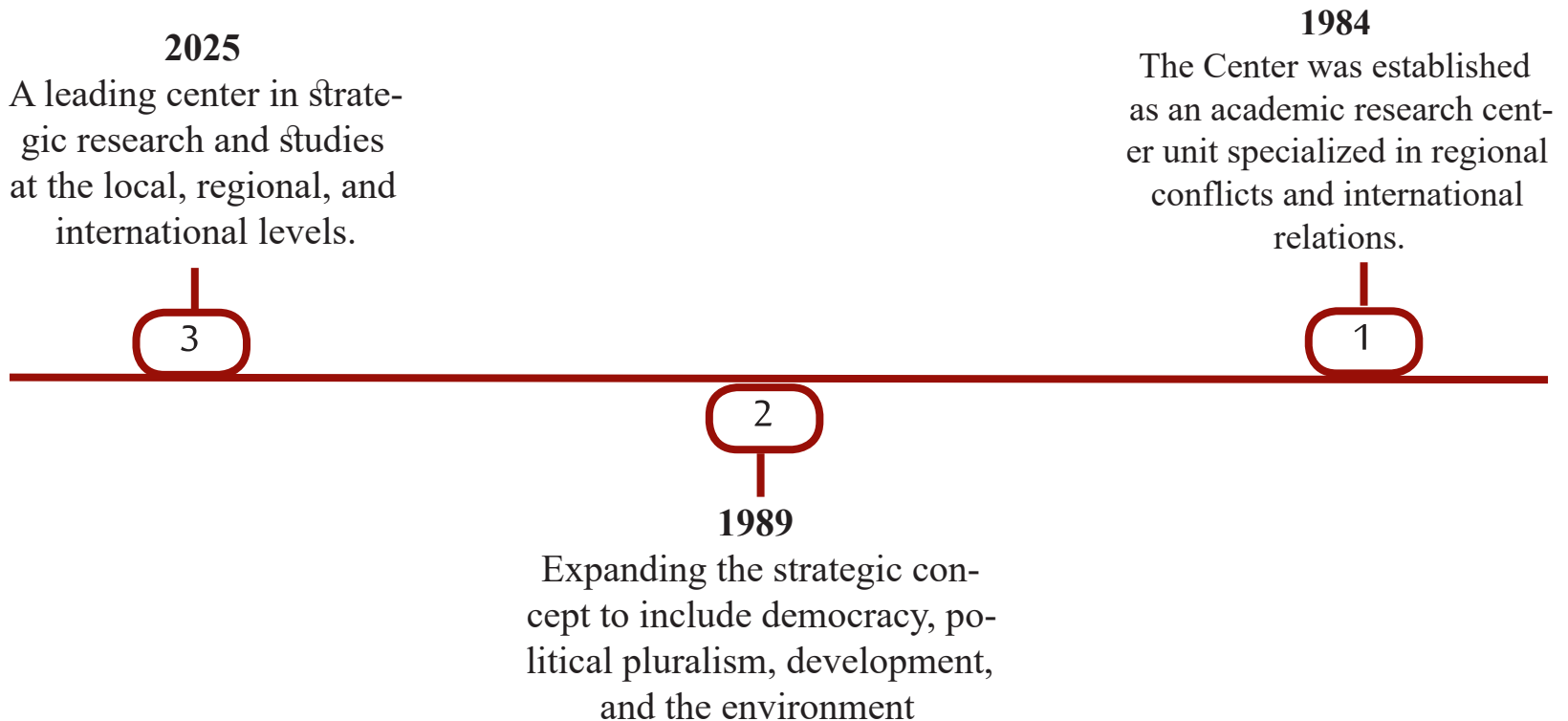
- **Dr. Walid Al-Khatib**

← Historical Overview

The Center was established in 1984 by Royal Decree as an academic research center at the University of Jordan and operates under the supervision of a board chaired by the University President.



← A Four-Decade Journey



← The Center Building

Built in 1948 as Jordan's first agricultural school, it later served as the University Presidency (1962) and the Deanship of Scientific Research (1987). Since 1995, it has housed the Center for Strategic Studies.



← In 1999 the Center for Strategic Studies building underwent renovation and modernization.



← Objectives of the Center

- Objectives of the Center
- Conduct political, military, economic, and social research relevant to Jordan and the Arab world.
- Putting the available information and the results of studies and research conducted by the Center at the disposal of the concerned authorities through the means it deems appropriate.
- Respond to research requests within available capacities.
- Establish bilateral scientific cooperation with counterpart institutions, research centers, universities, and Arab and international institutes with similar objectives and interests.
- Conduct public opinion polls and field surveys.
- Organize and participate in conferences, seminars, and training courses on topics of local, regional, and international importance.
- Publish studies and research as deemed appropriate by the Center.
- Enhance the Center's reputation and build its institutional and media identity.
- Provide the Center's services to Jordanian and Arab society in accordance with available resources.

← **Methodology of Work**

- Analysis of public policies, evaluation of their impact, and conducting forecasts and future studies.
- Preparation of policy papers and strategic reports
- Conducting of quantitative and qualitative studies and research, and their analysis using scientific methodologies.
- Distribution of field surveys and public opinion and opinion Leader Polls
- Focus groups and in-depth interviews
- Use of national data and statistics
- Building specialized research databases and updating them periodically
- Adherence to ethical and methodological standards
- Research partnerships with universities and research centers.
- Translate research outputs into practical recommendations that support decision-makers.
- Organizing seminars, workshops, and conferences.

← **Human Resources**

Due to the growing volume of work and the continuous expansion of the Center's projects, along with the increasing number of studies and research activities being conducted, the need has emerged to strengthen the Center's research capacities. Accordingly, CSS has contracted several researchers holding PhD degrees, which has contributed to enhancing the efficiency of research work. This in turn improves the quality of scientific studies and research and supports the Center's role in knowledge production and the provision of specialized strategic analyses.

Within this framework, the Center is also proceeding with the necessary measures to sponsor students to obtain PhD degrees, in addition to continuing to attract local, regional, and international research expertise. This aims to build a sustainable research base, develop competencies, and keep pace with the latest scientific methodologies and international standards.

1. Research Faculty

- Prof. Hasan AlMomani
- Dr. Walid Al-Khatib
- Dr. Sarah Ababneh
- Dr. Fatima Al-Zubaidi
- Dr. Ahmad Al-Hayari
- Dr. Tamara Zureikat
- Dr. Imad Al-Hammadin
- Dr. Qais Al-Khatib
- Mr. Ibrahim Gharaibeh

2. Administrative Staff

- Ms. Rania Mashal, Acting Head of the Technical and Administrative Affairs Division
- Ms. Islam Basha'ira, Statistical Analyst
- Ms. Lina Al-Bandak, Acting Head of the Fieldwork Division
- Mr. Ibrahim Al-Awamleh, Administrator
- Mr. Mohammad Mashhour, Building Supervisor

3. Project-Based Researchers and Research Assistants

The Center is keen on building an effective cooperation network with several experts and researchers inside and outside the university, according to the nature and requirements of each project. This includes benefiting from their diverse expertise in research, consultancy, and technical aspects, ensuring that the Center's projects are implemented efficiently and with high quality. This collaboration contributes to enhancing integration across different fields, expanding the range of available expertise, and supporting the Center's goals in innovation and knowledge development.

Researchers

- Prof. Yasser Rayan
- Prof. Fares Al-Bakri
- Prof. Najwa Khouri
- Dr. Mohammad Abu Rumman
- Dr. Mohammad Al-Fawa'ra
- Dr. Mohammad Abu Faraj
- Prof. Hossam Al-Houri
- Dr. Qasem Al-Zoubi

Research Assistants

- Mr. Omar Kallab
- Ms. Hayat Al-Momani
- Ms. Dana Al-Majali
- Ms. Rowa' Khreisat
- Ms. Iman Haddad
- Ms. Hala Naqrash
- Mr. Bilal Al-Adhayleh
- Mr. Abdullah Qerba'a
- Mr. Youssef Al-Jareeriy
- Mr. Abdullah Mirza
- Mr. Hussein Al-Hawamdeh
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← **Field and Office Teams of Supervisors and Data Collectors**

In conducting surveys, public opinion polls, and field studies, the Center relies on forming specialized fieldwork teams. These include more than 30 field supervisors responsible for oversight, follow-up, and ensuring adherence to scientific methodologies and quality standards, in addition to more than 150 data collectors who are carefully selected and trained in advance to collect field data efficiently and accurately.

Moreover, the Center relies on more than 20 office-based data collectors to conduct studies via telephone interviews.

These teams ensure the reliability and accuracy of results through by directly supervising fieldwork procedures and verifying the integrity of research tools. They also enable the Center to conduct large-scale surveys covering various regions of the Kingdom within specific timeframes, in line with the requirements of national and strategic studies.

← **Employment Opportunities for University Students**

The Center has made a tangible positive impact in supporting university students—particularly students at the University of Jordan—by providing semi-permanent employment opportunities that contribute to developing their practical skills and enhancing their professional experience. The Center has allocated approximately 30% of its projects to be implemented with the participation of university students, especially from the University of Jordan, as research assistants in projects or as part of field data collection teams.

This enables students to gain high-quality applied experience and provides them with the opportunity to engage directly in research, technical, and administrative work, thereby strengthening their research and practical capacities and enhancing their connection to scientific research and institutional work. This, in turn, positively reflects on their academic and professional careers.

Fourth: The Center and Decision-Making Institutions

The Center works to support policy-making institutions with knowledge-based and analytical input through the following:

- Preparing limited-circulation policy papers that address specific issues identified and studied by the Center, sometimes based on direct requests from decision-making institutions, and including practical, actionable recommendations.
- Monitoring and analyzing public opinion positions on current and contemporary issues and utilizing the results in policy papers and analytical studies to support decision-making.
- Assessing citizens' and opinion leaders' views on government performance on a regular and systematic basis, within an ongoing research program since 1996, providing reliable indicators for decision-makers.
- Providing rapid and concise analyses of local and regional developments with direct implications for public policy.
- Contributing to strengthening communication between state institutions and society by conveying citizens' priorities and trends to decision-makers.
- Providing a knowledge base, data, and indicators that support evidence-based decision-making.
- Serving as a platform for dialogue and engagement among researchers, diplomats, and experts on issues and challenges facing Jordan, through specialized and, when necessary, closed meetings and discussions.

Fifth: Joint Research Projects

During 2025, the Center for Strategic Studies implemented a number of research projects covering topics related to health and health policies, democracy and political participation, social protection programs, migration and labor policy, and youth—opportunities and challenges.

1. “Global Adult Tobacco Survey in Jordan”

The Jordan Adult Tobacco Survey (JATS) aims to establish a national standard for the systematic monitoring of tobacco use among adults (smoking, secondhand smoking, and smokeless tobacco), in addition to tracking key tobacco control indicators. The survey also highlighted statistics related to tobacco use, smoking cessation, passive smoking, the economics of the tobacco industry, the impact of media on smoking behaviors, and public knowledge, attitudes, and perceptions regarding smoking.

The survey was implemented in cooperation with the Ministry of Health and funded by a European Union grant, managed by the Spanish Agency for International Development Cooperation under the *Reaieh* project.

2. “Surveillance of Non-Communicable Disease Risk Factors Using STEPs”

The objectives of the 2024–2025 STEPs survey include:

Describing the prevalence of non-communicable diseases and their associated risk factors at the national level.

Tracking temporal trends in the prevalence of non-communicable disease risk factors.

Similar studies were conducted in 2007 - 2019. The survey was implemented in cooperation with the Ministry of Health and funded by a European Union grant, managed by the Spanish Agency for International Development Cooperation under the *Reaieh* project.

3. “Vaccination Coverage Cluster Surveys”

The primary objective of this study is to provide reliable and valid estimates of immunization coverage among children aged 24–35 months across Jordan. Secondary objectives include identifying differences in vaccination coverage for each vaccine by governorate, education level, and socioeconomic status, as well as validating the impact of the COVID-19 pandemic on the reported decline in vaccination coverage.

The study was implemented in cooperation with the National Center for Epidemics and Communicable Diseases Control and funded by CRDF (Civilian Research and Development Foundation).

4. “Women Candidates for Parliamentary Elections: Institutional Effects on Women’s Political Ambition in Jordan”

The aim of this research is to obtain quantitative survey data on individuals’ willingness to run for office and their motivations for engaging in political pathways. The survey sample consisted of candidates who ran in the 2024 parliamentary elections.

5. “Creating Sustainable Green Jobs for Refugees and Host Communities through the Green Economy in Jordan (2023–2026) – Phase II”

Funded by Human Asia – Korea, this study was conducted on a sample of 1,000 respondents from the study areas: Amman, Zarqa, Mafraq, and Irbid.

6. “Addressing Cross-Border Threats”

Implemented in cooperation with Adam Smith International and funded by the UK Foreign Office, this project aims to develop innovative solutions to address risks threatening Jordan’s stability due to cross-border threats. It includes workshops, working papers, and research involving civil society, researchers, specialists, and government officials.

7. “Arab Barometer – Wave Nine”

Funded by the University of Michigan, the Arab Barometer is one of the most important and largest research projects in the Arab region. It is an independent research network that provides a comprehensive overview of social, political, and economic trends and values of citizens in the Arab world. Since 2006, the network has conducted high-quality, credible public opinion surveys in the Middle East and North Africa. The results of surveys conducted in Jordan and the Arab world receive significant attention from researchers and decision-makers at the highest levels.

8. “National Youth Survey in Jordan 2025”

Implemented in cooperation with the Ministry of Youth and UNICEF, this survey aims to provide data on youth covering the following key issues:

- Education and training, employment opportunities, and labor market access.
- Youth attitudes toward health, health behaviors, sources of health information, leisure time and its use, technology, and access to information.
- Social issues and civic and political participation.
- Identity and self-perception.
- Migration and travel abroad.

Survey sample: The survey targeted youth/adolescents aged 10–30 years. A total of 12,000 households were surveyed across all governorates to provide highly accurate data at the governorate level, with a minimum accuracy level of 90% for key variables.

9. “Jordanians’ Perceptions of Social Protection Programs”

Implemented in cooperation with and supported by the University of Birmingham (UK), this study aims to collect data on how the performance of the social protection system (social security and social assistance) in Jordan affects social cohesion. It focuses on measurable social and economic indicators and includes a representative sample of Jordanians and Syrian refugees.

10. “Youth in Zarqa: Opportunities and Challenges”

Implemented in cooperation with and funded by the Crown Prince Foundation, this project aims to measure the quality of life and equality of access to opportunities from the perspective of youth aged 18–35 in Zarqa Governorate.

The objectives include assessing youth quality of life, perceptions of opportunities and equality, available opportunities in Zarqa, equality of access to opportunities, obstacles limiting access, and identifying optimal ways to benefit from available opportunities.

The study was conducted on a sample of 2,000 Jordanian young men and women from Zarqa Governorate.

11. “The Media Landscape in Jordan”

This project involves conducting scientific studies and research to assess the state of the media and communication process, the efforts and role of Jordanian media institutions, and their relationship with the public. It was implemented in cooperation with and funded by the Ministry of Government Communication.

Sixth: Events and Official Meetings

← Seminars and Discussion Sessions

The Center organized a specialized series of seminars and dialogue sessions addressing key themes, including current regional developments, national security, and prevailing security and political challenges. The primary objective of these events was to provide a comprehensive analysis of the current situation and geopolitical transformations, as well as to anticipate future developments based on the insights of experts, academics, and decision-makers, with the aim of enriching discussion and enhancing effective communication among relevant stakeholders.

1. Seminar: “Syria after Assad: Opportunities and Challenges—Jordanian and Regional Perspectives”

This seminar aimed to discuss the political and regional transformations in Syria following the fall of the Assad regime, and to analyze the opportunities and challenges facing Jordan and the region because of this change. These developments involved a series of political, military, and humanitarian transformations that cast significant implications on the regional situation, particularly for neighboring countries such as Jordan. The seminar featured experts and thinkers from various disciplines.



2. Introductory Workshop for Journalists: “Public Opinion Poll Methodology: How and Why?”

This workshop targeted journalists and aimed to highlight the scientific and practical methods for conducting public opinion polls and understanding how to analyze their results. It also covered questionnaire design, data collection methods, and the importance of public opinion polls in influencing public policymaking and shaping public opinion.

3. Seminar: “The Fall of the Assad Regime: Implications and Political Options for Jordan and Iraq”

Held in cooperation with the Konrad Adenauer Stiftung (KAS) – Amman, following the rapid developments in Syria and the fall of President Bashar al-Assad’s regime on December 8, 2024—an event that marked a pivotal turning point in the country’s and the region’s history.

The seminar consisted of two main sessions: the first addressed the Jordanian perspective, and the second focused on the Iraqi perspective.



4. Discussion Session: “Human Security and Peace Building”

Delivered by Prof. Akiko Yaman, a Japanese diplomat and international expert in peacebuilding and human security.

5. Launch of the Results of the National Survey on the Prevalence of Tobacco Use among Adults Aged 15 and above in Jordan Conducted in cooperation with the Ministry of Health.

6. Dialogue Session: “Jordan and Regional and International Geopolitical Developments”

Held with the participation of a distinguished group of politicians, academics, and experts in local and international affairs. The session addressed several key themes, including Jordanian–US relations and the challenges they face, thinking outside the box in international relations and its implications for the Middle East, as well as political and security dynamics in the region and Jordan’s role in enhancing regional stability.

7. Discussion Session: “Jordanian National Security between the Concept of the State and the Concept of the Group”



8. Launch of “The Levant and Iraq Forum: A Platform for Regional Cooperation”

The Center launched the “Levant and Iraq Forum” in cooperation with the Middle East Research Institute (MERI), in partnership with the Konrad Adenauer Stiftung (KAS). The forum brought together leading research institutions from Syria, Iraq, Lebanon, and Palestine, as well as a group of decision-makers in Jordan. The forum aims to enhance research and intellectual cooperation among countries of the region and address shared issues in politics, security, economics, culture, and development. The launch featured a number of local and international speakers and experts.



9. Discussion Session: “Tourism in Petra: Opportunities and Challenges”

Held in cooperation with the Institute of Politics and Society, and hosted His Excellency Dr. Fares Breizat, Chairman of the Board of Commissioners of the Petra Development and Tourism Region Authority.



10. Discussion Session: “Reading the Results of the Jordanian Public Opinion Poll within the Nabd Series”



11. Discussion Session: “The Role of Clubs in Community Building” – Session One

The Center held a discussion session titled “The Role of Clubs in Community Building,” with the participation of several experts in the field, as part of the Center’s preparation of a study on the reality of Jordanian clubs.

12. Seminar: “Russia and the Arab World: Prospects and Future Visions”

Held in cooperation with the Institute of Politics and Society and the Center for Strategic Studies and Political Forecasting in Sevastopol/Moscow. The seminar was attended by a distinguished group of politicians and academics. The first session addressed Arab–Russian relations considering current international and geopolitical transformations, the second focused on education and cultural exchange, and the third examined economic and investment relations between Jordan and Russia.



13.Seminar: “Perspectives on Current Developments in International Politics in the Middle East”

With the participation of a distinguished group of international and local experts and academics specializing in political affairs and international relations.

Key themes included:

- “The United States and Emerging Turbulence in the Middle East”
- “Syria and Lebanon between 2025–2026: A Shift Toward the Unknown”
- “Peacebuilding and Resistance in an Era of Genocide”

14.Seminar: “Jordanian and European Perspectives on Geopolitical Developments in the Middle East”

Held in cooperation with the European Union Delegation. The seminar addressed key regional developments from both Jordanian and European perspectives. The first session hosted several European ambassadors who presented their assessments of the European role in reaching a ceasefire agreement in the region and ways to sustain it, in addition to discussing European visions on a range of regionally impactful issues. The second session featured Jordanian academics who discussed the implications of Jordanian and European roles on regional challenges and presented visions for prospects of joint cooperation in politics, security, and development.



15. Discussion Session: “The Role of Clubs in Community Building” – Session Two

Held in the presence of the Minister of Youth, this session aimed to discuss the reality of sports clubs in Jordan and their role in strengthening national belonging, promoting values, and building youth leadership. Discussions covered the social and cultural role of clubs, their contribution to protecting youth from deviant behavior, and the challenges they face. Participants included heads of sports clubs, youth affairs stakeholders, and representatives of civil society organizations.

16. Seminar: “The Russian Role in the Middle East”

Organized with the participation of Dr. Maxim Suchkov, Director of the Institute of International Studies at MGIMO University in Moscow. The seminar brought together leading experts and academics to discuss Russia’s contemporary role in the Middle East, including its regional movements, objectives, the realist (realpolitik) principles guiding its foreign policy, and international perceptions of this policy.

17. Lecture: “Chaos in the Middle East”

Delivered by Dr. Daniel Byman, Professor of Political Science at Georgetown University.

18.Seminar: “Cyprus and Jordan: Key Regional Actors”

Held in cooperation with the Embassy of the Republic of Cyprus. The seminar highlighted the pivotal roles played by Jordan and Cyprus as key regional actors in the Eastern Mediterranean and the Middle East.

Themes included:

- Managing strategic uncertainty: security challenges in the Eastern Mediterranean and the Middle East.
- Comparative perspectives on foreign policy in the Middle East: Jordan and Cyprus.



← Press Conferences

- Press conference to launch the results of the Jordanian public opinion poll on “The Government of Dr. Jaafar Hassan after 100 Days in Office and Selected Current Issues.”
- Press conference to launch the results of the public opinion poll on “The Government of Dr. Jaafar Hassan after 200 Days in Office and Selected Current Issues.”
- Press conference to launch the results of the “Pulse of the Jordanian Street” survey titled “National and Regional Issues.”
- Press conference to launch the results of the public opinion poll on “Evaluating the Performance of the Government of Dr. Jaafar Hassan after One Year in Office and Selected Current Issues.”



← Official Visits

1. Visit by a delegation from the training program on intelligence analysis and advanced security event monitoring, in cooperation with the Emirati side.
2. Visit by the Ambassador of the Republic of Azerbaijan to Jordan to discuss prospects for cooperation between the Center and Azerbaijani research institutions.
3. Visit by the media delegation accompanying H.E. President of Kazakhstan Kassym-Jomart Tokayev, during which Jordan–Kazakhstan bilateral relations were discussed.
4. Official visit by the non-resident Ambassador of the Republic of Latvia to Jordan, Mr. Andris Razans, to explore opportunities for academic and research cooperation.
5. Visit by participants of the “Public Opinion Measurement for Officers” training course (No. 15) to learn about the Center’s objectives and activities.
6. Official visit by the Ambassador of the Kingdom of the Netherlands to Jordan, Mr. Harry Verway, to discuss strengthening academic and research cooperation.
7. Official visit by the Ambassador of India, Mr. Manish Chauhan, to explore cooperation with Indian academic institutions and discuss regional and international issues.
8. Official visit by a Kuwaiti delegation participating in a training program for military attachés.
9. Official visit by participants in the “Advanced Intelligence Analysis and Security Event Monitoring for Officers” course.

- 10. Official visit by the German Ambassador to Jordan, Dr. Bertram von Moltke, to discuss cooperation opportunities with German research centers.**
- 11. Official visit by the Chargé d’Affaires of the Chinese Embassy to explore research and academic cooperation and the organization of joint events on regional and international politics.**
- 12. Official visit by Dr. Edward (Ted) Burkhalter, Deputy Political Counselor at the US Embassy in Amman, to enhance academic cooperation and exchange views on regional and international issues.**
- 13. Visit by a delegation of youth from the National Islamic Party to discuss youth roles in political parties and related challenges.**
- 14. Visit by a Dutch delegation as part of a training program to enhance understanding of Middle East issues.**
- 15. Official visit by the Director of the Russian Center for Science and Culture, Mr. Rubin Gazanchyan, accompanied by Mr. Rafael Sultanov, to explore scientific cooperation and academic exchange.**
- 16. Official visit by the Ambassador of the Republic of Cyprus, Mr. Savvas Avidezan, to discuss proposals including signing an MoU with the University of Cyprus, researcher and trainee exchange, and joint seminars on bilateral relations and Cypriot foreign policy.**
- 17. Official visit by participants in the Intelligence and Strategic Intelligence Analysis Training Program for Officers (No. 14).**
- 18. Official visit by the Ambassador of the Republic of Finland, Ms. Anne Meskanen, to explore cooperation in research and academic studies of mutual interest.**

- 19. Official visit by an academic delegation from Hellenic American College (HAU) in Greece, including academic supervisors and seven students, to learn about the academic experience at the University of Jordan and explore scientific cooperation.**
- 20. Official visit by Ms. Veronika Ertl, Resident Representative of the Konrad Adenauer Stiftung in Jordan, to strengthen cooperation and partnership.**
- 21. Official visit by a group of youth from the “Youth Initiative: Horizon of Change” to open opportunities through training and participation in research seminars and events organized by the Center.**
- 22. Official visit by a delegation of officers from the National Defence College of the Sultanate of Oman.**
- 23. Official visit by a delegation from research-oriented civil society organizations in Tunisia, supported and coordinated by the French Institute for the Near East (IFPO) and the French Development Agency.**
- 24. Official visit by the Acting Secretary-General of the National Charter Party “حزب الميثاق الوطني”, accompanied by party members, aimed at benefiting from the Center’s expertise as a national think tank in public policy, strategic studies, and public opinion polling.**
- 25. Official visit by the British constitutional expert and adviser to the UK government on governance and institutional reform, Sir Paul Silk, accompanied by Mr. Iskandar Ali, Deputy Head of the Political Section at the British Embassy, to review national efforts in economic and political modernization and align UK support programs with Jordan’s national priorities.**

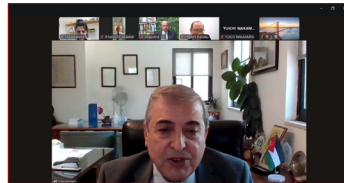


← Center Team Participation

1. **Participation of Prof. Hasan AlMomani in the 7th ADA University Policy Forum titled “Confronting the New World Order” in Azerbaijan.**
2. **Lecture by Prof. Hasan AlMomani, organized by the Orthodox Club, titled “The Implications of the Gaza War on Jordan and the Region.”**
3. **Participation of Prof. Hasan AlMomani in a seminar titled “Jordan and Future Scenarios,” organized by the Social Sciences Committee of the Jordanian Writers Association.**
4. **Participation of Prof. Hasan AlMomani in a seminar titled “Challenges of Peacemaking and Peacebuilding in Gaza,” organized by Sophia University, Japan.**
5. **Participation of Prof. Hasan AlMomani in an international conference on “Islamophobia,” organized by the Center for Analysis of International Relations in Baku, Azerbaijan.**
6. **Participation of the Center’s team (Bilal Al-Adhayleh, Abdullah Qerba’a, Hala Naqrash, Dana Al-Majali) in a youth exchange program in Chongqing, China, upon invitation from the Chinese Embassy, organized by the International Liaison Department of the Communist Party of China, aimed at enhancing Jordanian–Chinese youth cooperation.**
7. **Lecture by Prof. Hasan AlMomani at the Royal Jordanian National Defence College titled “The Path of Foundation and State-Building and the Philosophy of the Emergence of the Jordanian State.”**
8. **Participation of Prof. Hasan AlMomani in the Second Annual Think Tanks Forum in the Middle East and North Africa, organized by the Issam Fares Institute for Public Policy and International Affairs and the Middle East Council on Global Affairs.**

9. **Lecture by Prof. Hasan AlMomani titled “Jordan and Modernization,” organized by the Jerash Chamber of Commerce.**
10. **Lecture by Prof. Hasan AlMomani titled “National Military Service and National Identity,” organized by the Afaaq Youth Initiative.**
11. **Lecture by Prof. Hasan AlMomani titled “Awareness Partnership,” on the role of think tanks and political parties in political decision-making.**
12. **Participation of Prof. Hasan AlMomani in an online seminar titled “Challenges of Ending Wars and Building Peace in the Middle East,” organized by the Center in cooperation with Sophia University, Japan**
13. **First Jordanian–Japanese Student Dialogue on Peace and Security in the Middle East, in cooperation with Sophia University in Tokyo. The first session included a virtual dialogue with Center researchers and their counterparts from Sophia University, focusing on prospects for peace and security, with particular attention to the humanitarian catastrophe in Gaza and the West Bank.**
14. **Participation of Prof. Hasan AlMomani in Erbil Forum 2025 in Erbil, Kurdistan Region of Iraq, as a keynote speaker in a session titled “Kurdish–Jordanian Relations,” organized by رواد Research Center in partnership with the Institute of Politics and Society.**
15. **Participation of Prof. Hasan AlMomani in a dialogue seminar titled “Youth and Decision-Making: Where Do They Stand in the State’s Strategic Vision?” organized by Dar Al-Hussam for Youth Action in Zarqa.**

- 16. Participation of Prof. Hasan AlMomani in the MEPS Forum – Atlantic Council at the American University of Kurdistan, titled “Recalibrating Stability: Power Dynamics in the Middle East after the Iranian–Israeli Conflict.”**
- 17. Participation of Prof. Hasan AlMomani in a dialogue seminar organized by the Mousa Al-Saket Cultural Center titled “A Reading of the Royal Throne Speech.”**
- 18. Participation of Prof. Hasan AlMomani in MED Dialogues 2025, organized by the Italian Institute for International Political Studies (ISPI).**
- 19. Participation of Prof. Hasan AlMomani in a panel discussion titled “Jordan and Israeli Threats of Annexation and Forced Displacement in the West Bank,” organized by the Faculty of Arts at Zarqa University.**
- 20. Participation of Dr. Walid Al-Khatib, Assistant Researcher, in the 2025 IPSA World Congress of Political Science held at COEX Convention Center in Seoul, South Korea.**
- 21. Participation of Dr. Tamara Zureikat, Full-Time Researcher at the Center, in a specialized session titled “The United Nations and the Regulation of Artificial Intelligence,” within the international program organized by the Alexander Gorchakov Public Diplomacy Fund in Moscow.**
- 22. Participation of Prof. Hasan AlMomani in the Arab Research Centers Forum for Sustainability and Development in Bahrain, organized by Derasat Center in cooperation with the General Secretariat of the League of Arab States.**
- 23. Participation of Prof. Hasan AlMomani in a specialized dialogue titled “The Regional Vision for 2026,” organized by the International Affairs Association.**



Seventh: Local and International Partnerships and Cooperation

1. Memorandum of Understanding to enhance academic cooperation and exchange expertise in strategic research and analysis – Azerbaijan.
2. Cooperation agreement with the Ministry of Youth.
3. Cooperation agreement with the Ministry of Government Communication.
4. Memorandum of Understanding between the Center for Strategic Studies at the University of Jordan and the Institute for National Security Studies – Palestine.
5. Research and scientific cooperation agreement with the Bahrain Center for Strategic, International, and Energy Studies.
6. Memorandum of Understanding with Ten Minds Consulting and Research Center.
7. Memorandum of Understanding with the National Planning Institute – Arab Republic of Egypt.



← Global Research Networks (Founding Member)

The Center maintains close relations with a number of national and international institutions, including:

1. Arab Reform Initiative
2. Arab Barometer (in cooperation with the University of Michigan and Princeton University)
3. Euro-Mediterranean Network of Political Research Institutes (EuroMeSCo)
4. Forum Euroméditerranéen des Instituts de Sciences Économiques (FEMISE)
5. Scientific partners in the Rome Mediterranean Forum (RomeMED)

← Internship and Fulbright Visiting Scholars Program

The Center frequently hosts:

1. International interns from Europe and the United States
2. Jordanian interns
3. Fulbright visiting scholars within academic cooperation programs

Eighth: Public Opinion Polls and Surveys

The Center conducted a total of twelve (12) field studies and public opinion polls in Jordan during the year 2025.

In total, the Center surveyed 39,117 individuals from the national sample and 1,441 opinion leaders. Total number of fieldwork days: 168 working days.

List of Studies and Polls Conducted in 2025:

- 1. Jordanian Public Opinion Poll: “Evaluation of the Performance of Dr. Jaafar Hasan’s Government after 100 Days and Selected Current Issues.”**
- 2. Field Study: “Surveillance of Non-Communicable Disease Risk Factors 2025.”**
- 3. Jordanian Public Opinion Poll: “Evaluation of the Performance of Dr. Jaafar Hasan’s Government after 200 Days and Selected Current Issues.”**
- 4. Field Study: “Creating Sustainable Green Jobs for Refugees and Host Communities through the Green Economy in Jordan (2023–2026) – Phase II.”**
- 5. Field Study: “Youth: Opportunities and Challenges.”**
- 6. Field Study: “Vaccination Coverage in Jordan for Children Aged 2–3 Years.”**
- 7. Jordanian Public Opinion Poll: “Pulse of the Jordanian Street: Local and Regional Issues.”**

- 8. Jordanian Public Opinion Poll: “Evaluation of the Performance of Dr. Jaafar Hassan’s Government after One Year and Selected Current Issues.”**
- 9. Field Study: “Arab Barometer – Wave Nine.”**
- 10. Field Study: “Jordanians’ Perceptions of Social Protection Programs.”**
- 11. Field Study: “The Media Landscape in Jordan.”**
- 12. National Youth Survey in Jordan 2025.**

Ninth: Publications and Outputs

- 1. Reading the Saudi–Pakistani Joint Defense: A New Arab Gulf in a New Middle East?**
Prepared by Bilal Nayef Al-Adhayleh.
- 2. Jordanian Papers on Confronting Threats from West of the River.**
Prepared by Bilal Nayef Al-Adhayleh.
- 3. What If Stability in Iran Collapses?**
Prepared by Bilal Nayef Al-Adhayleh.
- 4. Jordanian Youth and Party Politics: Challenges of Inclusion and the Dilemma of Representation.**
Prepared by Abdullah Hamdan Al-Zghailat.
- 5. European Outrage against Israel: A Potential Turning Point?**
Prepared by Bilal Nayef Al-Adhayleh.
- 4. Managing the Brink: Assessing the Pakistan–India Confrontation.**
Prepared by Bilal Nayef Al-Adhayleh.
- 7. Time-Bound Conditional Diplomacy: Assessing Iran’s Negotiating Position (1 & 2).**
Prepared by Bilal Nayef Al-Adhayleh.

8. **The Future of the Intersection between China’s Belt and Road Initiative and India’s Economic Corridor in the Gulf Region.**
Prepared by Abdullah Hamdan Al-Zghailat.
9. **The “Decisive” US Operation against the Houthis: Is It Really Decisive?**
Prepared by Bilal Nayef Al-Adhayleh.
10. **Reading the Syria–Neighboring Countries Meeting / Amman, March 2025.**
Prepared by Bilal Nayef Al-Adhayleh and Lina AlBandak.
11. **The Emergency Arab Summit: What Next?**
Prepared by Bilal Nayef Al-Adhayleh and Lina AlBandak.
12. **The Visit of Saudi Crown Prince Mohammed bin Salman to the United States.** *Prepared by Dr. Qais Al-Khatib and Dr. Tamara Zureikat.*
13. **Reading the 2025 Iraqi Parliamentary Elections: Results and Local and Regional Implications.** *Supervised by Prof. Hasan AlMomani; Prepared by Dr. Qais Al-Khatib; Research Assistants: Abdullah Mirza, Youssef Al-Jareeriy.*
14. **Turkey and the International Stabilization Force in Gaza: Regional Implications and Policy Options.**
Supervised by Prof. Hasan AlMomani; Prepared by Dr. Imad Al-Hammadin.

15. War: An Inherent Human Phenomenon or a Historical Construct?

Research Assistant: Abdullah Zuhair Qerba'a.

16. The “Restoring Hope” Initiative and the Role of His Majesty King Abdullah II at the Third Global Disability Summit.

Prepared by Lina AlBandak.

← **The book entitled Government, the State, Public Administration, and Civil Society Organizations by Prof. Amin Mashaqbeh. (in Arabic)**

Tenth: The Center in the Media

The Center enjoyed a strong media presence through the participation of its Director and team in discussing local, regional, and international issues via a series of media interviews and specialized articles across various platforms. These contributions addressed key developments and challenges relevant to the Center's work, offering scientific analyses and insights that enhanced public awareness.

This media engagement strengthened the Center's role as a trusted source of analysis and opinion and reinforced its impact locally, regionally, and internationally.

The Center also appeared in the media through the publication of survey and poll results, which significantly contributed to raising public awareness of issues relevant to Jordan and Jordanians.

Selected Published Articles:

1. The University and Its Role in Building National Awareness among Youth

Dr. Tamara Zureikat.

2. Reshaping Gaza: Money and Siege as Tools of Conflict

Hayat Al-Momani.

3. The Security Perspectives of Russia and the European Union in the Middle East

Bilal Nayef Al-Adhayleh.

4. A Reading of the Royal Throne Speech Opening the Second Ordinary Session of the Twentieth Parliament – Dr. Tamara Zureikat.

5. The First-Year Poll of the Hassan Government: Cautious Continuity of Positive Indicators –

Bilal Nayef Al-Adhayleh.

6. Every Cloud Has a Silver Lining

Prof. Hasan AlMomani.

7. Peace and Power

Prof. Hasan AlMomani.

8. Trump and the Illusion of the Peacemaker

Prof. Hasan AlMomani.

9. The Return of US Nuclear Tests: Pressure Card or Path to a Dangerous Arms Race?

Dr. Imad Al-Hammadin.

10. Jordan's Role in Syria: A Strategy of Balance and Confidence-Building

Prof. Hasan AlMomani.

11. Toward More Specialized "Middle Eastern" Studies

Bilal Nayef Al-Adhayleh.

12. Double Standards in the International System

Hayat Al-Momani.

13. Impressions and Facts about China

Bilal Nayef Al-Adhayleh.

14. The Balance Dilemma: New Syria and Interpretations of Political Islam

Abdullah Zuhair Qerba'a.

15. Washington, Our Region, and an Attractive Mature Peace Opportunity

Prof. Hasan AlMomani.

16. Netanyahu and the Obsession with Making History

Prof. Hasan AlMomani.

17. Israel, Iran, and the Illusion of Strategic Partnerships

Prof. Hasan AlMomani

18. Conditional Peace and Attractive Opportunities

Prof. Hasan AlMomani.

19. The Pizza Index: Airstrikes Cooked in Silence!

Dana Al-Majali.

20. Debtors' Imprisonment in the Amended Jordanian Enforcement Law

Youssef Al-Jareeriy.

21. Iran–Israel War and Washington's Dilemma

Prof. Hasan AlMomani.

22. Israel, Iran, and the Imbalance of Power

Prof. Hasan AlMomani.

24. Iran, Israel, and War: Potential Impacts

Prof. Hasan AlMomani.

25. A Potential Turning Point: Is Israel's "Secular" Right Heading toward Further Decline?

Bilal Nayef Al-Adhayleh.

Eleventh: Comprehensive Infrastructure Development

The Center is currently implementing an integrated infrastructure development package, including the comprehensive maintenance of building facilities to enhance operational efficiency and improve the work environment. The Center is also redeveloping its website in line with the latest technical standards to improve the quality of digital services. In addition, advanced data protection solutions are being implemented, alongside the modernization of technical equipment and systems.

← **Summary of Achievements During the Year**

← **Maintenance Requests**

A total of 82 maintenance requests were submitted during the year, distributed as follows:

No.	Executing Entity	Total Number	Completed Maintenance Requests	Cancelled Maintenance Requests
1	Maintenance Department	68	66	2
2	Computer Center	14	14	0

← Budget Reservations

Budget allocations were reserved for 10 items needed by the Center, mainly related to infrastructure, with a total cost of 5,336.60 Jordanian Dinars.

Item	Amount	.Reservation No
Flag Poles	350	253196
Lighting & Electrical Materials	990	253482
Water Pump	250	253647
Carpet	432	252054
Acrylic Sheets	350	253479
External Signboard	700	252695
Stand Fans (Qty: 6)	200	252967
Drum Unit (Photocopier)	214.60	25466
Paints	850	254193
Labor Wages	1000	252055
Total	Five thousand three hundred thirty-six Kuwaiti Dinars and six hundred Fils	

← Tenders

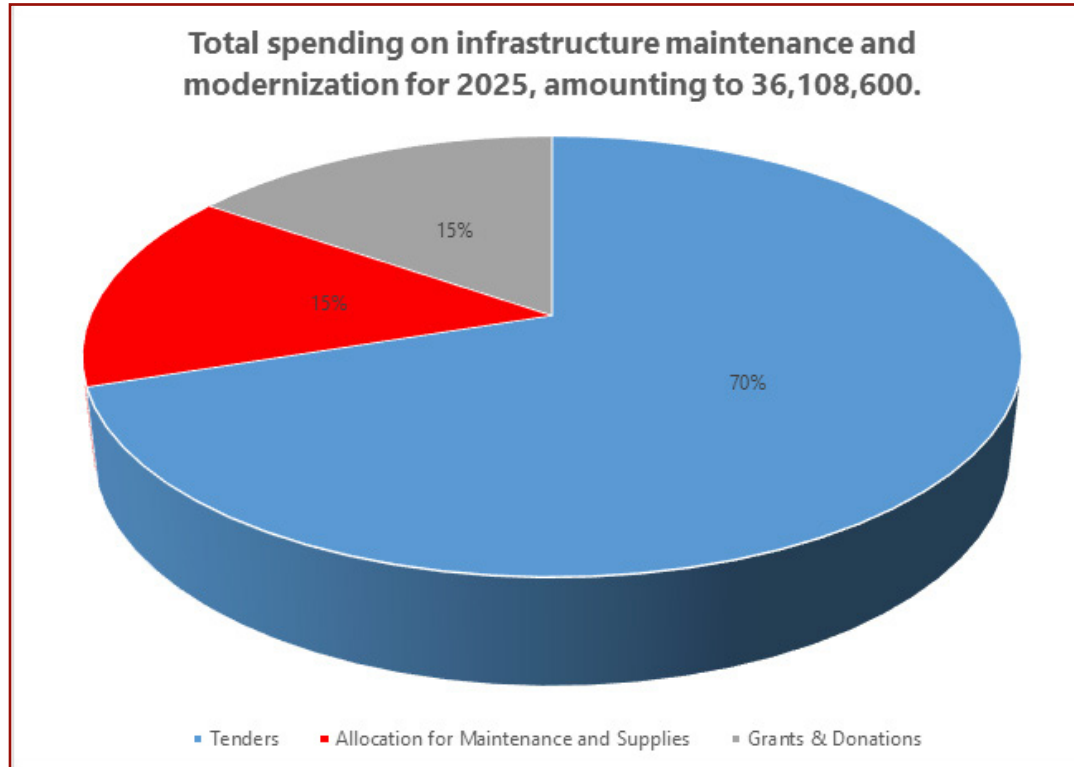
A total of 3 tenders were issued for building maintenance, with an estimated value exceeding 25,230 Jordanian Dinars, as shown in the following table:

Tender No.	Tender Item	Value
295/2025	Industrial Ceilings	3,230
M 251146	Building Inspection	2,000
*****	Building Reinforcement	20,000 (Estimated)
Total		25,230.00

← **Materials obtained through the Maintenance Department and the Computer Center, as well as transferred assets and donations:**

Donor Entity	Item	Quantity	Estimated Value
Maintenance Department	Plastic Water Tank	3	105
College of Engineering	Dixon Shelf	85	255
Computer Center	Interactive Display	1	2000
Computer Center	PC (Desktop Computer)	2	982
Orange Company	Laptop Computer	8	2200
Total		5542	

← Charts and Tables



← **Summary of Overall Totals**

Category	Total Value
Tenders	25,230
Supplies	5,336.600
Grants & Donations	5,542
Total	36,108.600

Twelfth: Outlook for 2026

← General Background

The preparation of the Center for Strategic Studies’s Work Plan for 2026 comes in alignment with the vision and mission of the Center, which are consistent with those of the University of Jordan, and in response to the growing need for in-depth strategic studies that support decision-makers amid rapidly evolving political, economic, and social challenges at the local and regional levels.

The plan focuses on strengthening the Center’s research impact, developing its institutional and technical structure, and expanding its partnerships, thereby reinforcing its position as a national and regional reference.

← Amman Annual Forum

In 2025, the Center submitted a proposal to launch the “Amman Annual Forum” as a regional and international intellectual platform dedicated to discussing geopolitical, economic, and social transformations and challenges facing the region and the world. The proposal builds on the Center’s leading position—ranked since 2016 as the best think tank in the Middle East and North Africa—and its role in producing evidence-based public policy research. The Forum aims to enhance strategic dialogue, provide practical recommendations for decision-makers, and expand academic and research partnerships with global think tanks.

The Forum is planned to be held annually, with the participation of leaders, policymakers, and experts from Jordan, the region, and the world. It will address multiple themes, including regional security, the economy, digital transformation, youth and education issues, water and energy, health, and food security. It is expected to become a sustainable platform for high-level dialogue and policy formulation, with implementation arrangements and final details of themes and partners to be completed in preparation for its launch in the near future.

← **Strategic Objectives for 2026**

1. Enhancing the quality and impact of the Center's strategic studies and research.
2. Supporting national decision-makers with evidence-based research outputs.
3. Developing the Center's technical and administrative infrastructure.
4. Strengthening and activating research partnerships locally, regionally, and internationally.
5. Expanding the Center's media and digital presence and strengthening engagement with society.

← **Key Pillars of the Executive Plan**

1. Strategic Research and Studies

This pillar focuses on producing high-quality studies addressing priority important political, economic, social, and security issues, in addition to conducting periodic public opinion polls.

Expected outputs include:

- In-depth strategic studies and analytical reports.
- Concise policy briefs directed at decision-makers.
- Periodic public opinion survey reports on current issues.

2. Policy Support and Decision-Making

This pillar aims to strengthen the Center's role through direct engagement with official bodies and national institutions.

Key activities:

- Preparing specialized policy papers.
- Holding closed dialogue sessions and workshops with decision-makers.
- Providing research-based consultancy services to the public and private sectors.

3. Partnerships and Cooperation

The Center seeks to expand its research network to enhance knowledge exchange and attract research funding.

Key activities:

- Signing memoranda of understanding with local and international research centers.
- Implementing joint research projects.
- Participating in regional research networks and initiatives.

4. Capacity Building and Institutional Development

This pillar focuses on investing in human capital and improving institutional performance efficiency.

Key activities:

- Organizing training workshops for researchers and research assistants.
- Attracting visiting researchers and specialized experts.

5. Upgrading the Center's Infrastructure

Updating infrastructure is a core pillar of the 2026 plan due to its direct impact on work efficiency and research quality.

Key components include:

- Upgrading technological infrastructure (computers, data analysis and survey software).
- Developing research databases and digitally archiving studies.
- Renovating offices and the meeting hall and equipping them with modern presentation technologies.
- Developing the Center's website to serve as an interactive research platform.
- Strengthening cybersecurity systems and data protection.

Expected outcomes:

- Improved efficiency in conducting studies and surveys.
- Faster access to data and analysis.
- Enhanced institutional image and professionalism of the Center.

6. Communication, Media, and Publishing

This pillar aims to maximize the impact of the Center's outputs and strengthen its public presence.

Key activities:

- Publishing research summaries.
- Activating social media platforms.
- Organizing public and specialized conferences and seminars.

استراتيجيات

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